



Incubation Centres as Catalysts for Grassroots Entrepreneurship in India: A Pathway to Viksit Bharat 2047

Wankhede, Priyanka¹ and Singh, Mahima²

¹Kamala Education Society, Pratibha Institute of Business Management, Pune

²Kamala Education Society, Pratibha Institute of Business Management, Pune

Abstract

The development of human capital, innovation, and inclusive growth are key components of India's Viksit Bharat 2047 vision. Emerging from rural and semi-urban communities, grassroots entrepreneurship has the power to change local economies and advance the country. Through incubation centres that offer mentorship, infrastructure, funding access, and technology transfer, Higher Education Institutions (HEIs) play a crucial role in fostering this ecosystem. In order to bridge the gap between local innovators and national development goals, this paper examines how incubation centres can serve as catalysts for grassroots entrepreneurship. It highlights policy initiatives such as Start-up India and the Atal Innovation Mission, examines successful rural start-up case studies, and examines challenges including low awareness, resource limitations, and scalability issues.

The study suggests a framework for enhancing incubation centres through the integration of digital platforms, AI-driven support systems, and social innovation. India can unlock unrealized potential, promote equitable economic growth, and speed up its transition to a developed country by 2047 by empowering grassroots entrepreneurs. The study concludes that incubation centres can be catalysts for innovation, job creation, and sustainable development if they are strategically matched with national priorities

.Keywords: Grassroots Entrepreneurship, Incubation Centres, Viksit Bharat 2047, Higher Education Institutions, Innovation Ecosystem

1. INTRODUCTION

Context of Viksit Bharat 2047

India's long-term goal of becoming a fully developed economy by the country's centennial of independence is embodied in its vision of Viksit Bharat 2047. This vision includes social justice, technological advancement, sustainability, and human capital development in addition to economic growth. The government has highlighted entrepreneurship, innovation, and research as important forces behind this change. India wants to lead the world in innovation, science, and technology by 2047 while making sure that growth is equitable and helps all facets of society. Harnessing the inventiveness and tenacity of communities around the



country especially those at the grassroots level, who frequently innovate out of necessity and local problem-solving is essential to achieving this lofty goal.

Importance of Grassroots Entrepreneurship for Inclusive Growth

The term "grassroots entrepreneurship" describes business ventures that originate in rural and semi-urban areas and are frequently motivated by regional demands for livelihood generation, healthcare, education, and agriculture. In contrast to urban start-ups, which usually concentrate on high-tech solutions, grassroots entrepreneurs innovate with little funding, producing economical and environmentally friendly solutions. Because they directly address local issues, create jobs, and empower marginalized communities, their contributions are essential for inclusive growth. For instance, low-cost irrigation technologies have been introduced by rural agritech start-ups, and women-led cooperatives have established sustainable revenue streams through food processing and handicrafts. Encouraging grassroots entrepreneurship guarantees that development reaches a wider population rather than being concentrated in urban areas, which lowers inequality and promotes balanced regional growth.

Role of Higher Education Institutions (HEIs) and Incubation Centres

Higher Education Institutions (HEIs) are uniquely positioned to nurture grassroots entrepreneurship through incubation centres. These centres act as structured ecosystems that provide mentorship, seed funding, infrastructure, and networking opportunities. They serve as bridges between academia, industry, and society, enabling local innovators to transform ideas into viable enterprises. Incubation centres within HEIs also facilitate technology transfer and commercialization, ensuring that research outcomes are not confined to academic publications but are translated into practical solutions. For grassroots entrepreneurs, incubation centres offer access to resources that would otherwise be unavailable, such as prototyping facilities, digital platforms, and expert guidance. By integrating grassroots innovators into the academic ecosystem, HEIs can foster a culture of social innovation and entrepreneurship among students and faculty, creating a pipeline of future-ready entrepreneurs. Moreover, incubation centres can connect rural startups with national and global markets, amplifying their impact and scalability.

2. RESEARCH OBJECTIVES:

This paper seeks to explore the role of incubation centres in catalyzing grassroots entrepreneurship as part of India's journey toward Viksit Bharat 2047. The specific objectives are:

1. To examine the role of incubation centres in nurturing grassroots entrepreneurship through mentorship, infrastructure support, and access to funding.
2. To explore selected case studies of grassroots start-ups supported by incubation centres and assess their social and economic impact.



3. To identify the key challenges faced by grassroots entrepreneurs in accessing incubation support, particularly in terms of awareness, infrastructure, and scalability.
4. To review policy initiatives and institutional frameworks such as Start-up India, Atal Innovation Mission, and National Innovation and Start-up Policy in promoting grassroots entrepreneurship.
5. To suggest strategies for strengthening incubation centres through the integration of digital platforms, AI-driven support systems, and innovation-oriented curricula in Higher Education Institutions (HEIs).
6. To propose incubation strategies aligned with the vision of Viksit Bharat 2047 to promote inclusive and sustainable national development through grassroots entrepreneurship.

By addressing these objectives, the paper aims to demonstrate that incubation centres, when strategically aligned with national priorities, can serve as engines of innovation, employment generation, and sustainable development. Grassroots entrepreneurship, supported by HEIs, has the potential to transform local communities into active participants in India's development journey, thereby accelerating the realization of Viksit Bharat 2047.

3. LITERATURE REVIEW

Paul Graham (2020) explains how startup incubators like Y Combinator have changed the way new businesses grow. His work shows that startups benefit greatly from mentorship, early funding, and strong investor networks. The study highlights that such support systems help startups scale quickly and compete globally, making incubation a powerful tool in modern entrepreneurship.

Dan Senor and Saul Singer (2009) describe how Israel built a strong startup ecosystem with the help of government-supported incubators. Their research shows that collaboration between government, research institutions, and industry has led to major innovations, especially in areas like cybersecurity and agriculture. They suggest that policy support plays a key role in strengthening entrepreneurship.

Xiaolan Fu (2018) studies the growth of incubation centres in China. The research explains how universities and government-backed innovation parks support startups by providing infrastructure, funding, and industry connections. This model has helped many local businesses expand into global markets, showing the importance of strong institutional support.

In the Indian context, the Government of India (2016) launched the Startup India program to promote entrepreneurship. This initiative provides tax benefits, funding opportunities, and simplified regulations, making it easier for startups to grow. It has played a major role in expanding India's startup ecosystem.



Similarly, NITI Aayog (2016), through the Atal Innovation Mission, established Atal Incubation Centres across the country. These centres provide mentorship, infrastructure, and networking support to early-stage startups. The initiative is especially important because it encourages entrepreneurs from rural and semi-urban areas, promoting inclusive growth.

Arjun S. Bedi (2021) highlights the growing role of Higher Education Institutions in India's incubation ecosystem. Institutions like Indian Institutes of Technology and Indian Institutes of Management are not just centers of learning but also hubs of innovation. They provide students and entrepreneurs with access to labs, research, and industry networks, helping turn ideas into successful ventures.

Anil K. Gupta (2016), through the Honey Bee Network, focuses on grassroots entrepreneurship. His work shows how people in rural areas develop simple and low-cost solutions to solve local problems. However, such innovations often need support to reach larger markets, and incubation centres play a crucial role in scaling these ideas.

Reports by the World Bank (2020) suggest that incubation centres are more than just physical spaces. They act as complete support systems that provide funding, mentorship, and policy backing. The report also finds that startups supported by incubators have higher survival rates compared to others.

Similarly, the International Finance Corporation (2019) highlights global best practices in incubation. It emphasizes the importance of sector-specific support, partnerships between public and private sectors, and skill development programs. These factors help startups overcome common challenges like lack of funding and market access.

Identified Gaps in Research

Despite the growing literature on incubation centres and entrepreneurship, several gaps remain:

1. **Limited focus on grassroots entrepreneurship:** Most studies emphasize urban, technology-driven startups, while rural and community-based ventures receive less attention.
2. **Insufficient evaluation of incubation outcomes:** While incubation centres are widely acknowledged as beneficial, systematic studies measuring their long-term impact on startup sustainability and community development are scarce.
3. **Policy implementation challenges:** Research highlights strong government support, but there is limited analysis of how policies translate into effective grassroots incubation.
4. **Integration of emerging technologies:** Few studies explore how AI, data analytics, and digital platforms can enhance incubation support for grassroots entrepreneurs.



5. **Comparative analysis gaps:** There is a lack of comparative studies between global incubation models and Indian practices, which could provide valuable insights for strengthening India's ecosystem.

4. METHODOLOGY

This study follows a simple and descriptive research approach to understand how incubation centres support grassroots entrepreneurship in India. The research is mainly based on secondary data, which includes information collected from government reports, research papers, policy documents, and official sources related to initiatives such as Startup India, Atal Innovation Mission, and Atal Incubation Centres.

Along with this, examples from countries like the USA, Israel, and China have been studied to understand how incubation works at a global level. These examples help in comparing international practices with the Indian ecosystem. The collected information has been carefully reviewed and analyzed to identify key patterns, opportunities, and challenges in the functioning of incubation centres, especially in supporting grassroots innovators.

Overall, this approach helps in building a clear understanding of how incubation centres contribute to entrepreneurship development and how they can play a stronger role in achieving the vision of *Viksit Bharat 2047*.

5. ROLE OF INCUBATION CENTRES IN GRASSROOTS ENTREPRENEURSHIP

Incubation Centres as Ecosystems of Support

Incubation centres are not merely physical spaces; they are structured ecosystems designed to nurture entrepreneurial talent. They provide critical services such as mentorship, seed funding, infrastructure, and networking opportunities. For grassroots entrepreneurs—often operating in resource-constrained environments—these centres offer access to facilities and expertise that would otherwise be unattainable. By bridging academia, industry, and society, incubation centres enable local innovators to transform ideas into viable enterprises.

The role of incubation centres is particularly significant in India, where grassroots entrepreneurship addresses pressing local challenges in agriculture, healthcare, education, and livelihoods. By supporting these ventures, incubation centers contribute to inclusive growth and align with the national vision of *Viksit Bharat 2047*.

Case Study 1: Agritech Start-ups and Rural Innovation

Agriculture remains the backbone of India's economy, employing nearly half of the workforce. Grassroots entrepreneurs in agritech have developed frugal innovations to improve productivity and sustainability. Incubation centers at agricultural universities and HEIs have played a pivotal role in scaling these innovations.

For example, **IIT Kanpur's Startup Incubation and Innovation Centre (SIIC)** has supported agritech start-ups that use AI-driven crop monitoring and precision farming



techniques. These ventures provide farmers with real-time insights into soil health, irrigation needs, and pest management. By leveraging incubation support, such startups have expanded their reach to rural communities, improving yields and reducing costs.

Another example is the **Agri-Business Incubation (ABI) program** under the Indian Council of Agricultural Research (ICAR), which has nurtured grassroots innovations like low-cost irrigation pumps and mobile-based advisory services. These solutions directly address the needs of smallholder farmers, demonstrating how incubation centres can catalyze rural innovation.

Case Study 2: Women-Led Cooperatives and Social Empowerment

Women entrepreneurs in rural India often face barriers such as limited access to capital, markets, and training. Incubation centres have emerged as enablers of women-led cooperatives, providing them with resources to scale their enterprises.

The **Self-Employed Women's Association (SEWA)**, supported by incubation initiatives, has empowered women in handicrafts, food processing, and textiles. By connecting these cooperatives to digital marketplaces, incubation centres have expanded their customer base beyond local markets. HEIs have also established social innovation labs that mentor women entrepreneurs, helping them develop business models and access funding.

For instance, **TISS Mumbai's Centre for Social Entrepreneurship** has incubated women-led ventures in sustainable handicrafts, linking them to e-commerce platforms. These initiatives not only generate income but also promote cultural preservation and social empowerment. The success of women-led cooperatives underscores the role of incubation centres in fostering inclusive entrepreneurship.

Case Study 3: Rural Healthcare Startups

Healthcare access remains a challenge in rural India, where infrastructure is limited and medical professionals are scarce. Grassroots entrepreneurs have developed innovative solutions such as mobile healthcare units, telemedicine platforms, and low-cost diagnostic devices. Incubation centers have been instrumental in scaling these ventures.

The **Villgro Innovations Foundation**, one of India's oldest social enterprise incubators, has supported startups that provide affordable healthcare solutions to rural communities. Examples include portable diagnostic kits for maternal health and telemedicine platforms that connect rural patients with urban doctors.

Similarly, **AIIMS Delhi's incubation initiatives** have nurtured startups developing low-cost medical devices tailored for rural use. By providing technical expertise, clinical validation, and funding support, incubation centres have enabled these ventures to reach underserved populations. These healthcare innovations demonstrate how incubation centres can address critical social challenges while fostering entrepreneurship.



Functions of Incubation Centres in Grassroots Entrepreneurship

From the case studies above, several key functions of incubation centres emerge:

1. **Mentorship and Training:** Providing guidance on business models, financial planning, and scaling strategies.
2. **Infrastructure Support:** Offering access to laboratories, prototyping facilities, and digital platforms.
3. **Funding and Market Linkages:** Facilitating seed funding, venture capital, and connections to national and global markets.
4. **Technology Transfer:** Enabling grassroots entrepreneurs to leverage academic research and commercialize innovations.
5. **Social Empowerment:** Supporting marginalized groups, particularly women and rural communities, to become active participants in entrepreneurship.

Impact on Inclusive Growth

By nurturing grassroots entrepreneurship, incubation centres contribute to inclusive growth in several ways:

- **Employment Generation:** Rural startups create local jobs, reducing migration to urban areas.
- **Social Empowerment:** Women and marginalized communities gain economic independence.
- **Sustainable Development:** Frugal innovations address local challenges in agriculture, healthcare, and education.
- **Balanced Regional Growth:** Incubation centres extend development beyond urban hubs, fostering regional equity.

6. CHALLENGES AND BARRIERS

While incubation centres have proven to be effective catalysts for entrepreneurship, their ability to fully support grassroots innovators is constrained by several challenges. These barriers are both structural and systemic, ranging from limited awareness to infrastructural deficits, market access issues, and policy implementation gaps. Addressing these challenges is essential if incubation centres are to realize their potential in advancing Viksit Bharat 2047.

6.1 Limited Awareness and Accessibility

One of the most significant barriers is the lack of awareness among rural and semi-urban communities about the existence and benefits of incubation centres. Many grassroots innovators operate in isolation, unaware of the support structures available to them. Even



when they are aware, geographical distance and limited mobility often prevent them from accessing incubation facilities located in urban HEIs. This creates a disconnect between incubation centres and the communities they are meant to serve.

Additionally, cultural and linguistic barriers can discourage rural entrepreneurs from approaching incubation centres. Programs are often designed with urban startups in mind, using technical jargon and frameworks that may not resonate with grassroots innovators. Without targeted outreach and localized engagement, incubation centres risk excluding the very communities they aim to empower.

6.2 Infrastructure and Resource Constraints

Infrastructure remains a critical challenge in rural India. Poor internet connectivity, inadequate transportation, and limited access to reliable electricity hinder the ability of grassroots entrepreneurs to engage with incubation centres. Digital platforms, which are increasingly used for mentorship and training, are inaccessible to many rural innovators due to the digital divide.

Incubation centres themselves often face resource constraints. Many HEI-based incubators struggle with limited funding, insufficient staff, and inadequate facilities. While premier institutions like IITs and IIMs have well-established incubation ecosystems, smaller universities and colleges lack the resources to provide comprehensive support. This uneven distribution of incubation capacity exacerbates regional disparities in entrepreneurial development.

6.3 Market Access and Scalability Issues

Grassroots entrepreneurs frequently face difficulties in accessing markets beyond their local communities. While incubation centres can provide mentorship and training, connecting rural startups to national and global markets remains a challenge. Many grassroots innovations are context-specific, designed to address local problems, and may struggle to scale without significant adaptation.

For example, a low-cost irrigation solution developed for smallholder farmers in one region may not be easily transferable to other regions with different climatic conditions. Similarly, handicraft cooperatives often face challenges in scaling production while maintaining quality and cultural authenticity. Without strong market linkages and scaling strategies, grassroots startups risk stagnation despite incubation support.

6.4 Policy Implementation Gaps



India has introduced several policies to promote entrepreneurship, including Startup India, Atal Innovation Mission, and the National Innovation and Startup Policy (NISP). While these initiatives provide a supportive framework, their implementation at the grassroots level remains inconsistent. Bureaucratic hurdles, complex application processes, and limited coordination between government agencies often discourage rural entrepreneurs from accessing policy benefits.

Moreover, funding schemes are frequently designed for technology-driven urban startups, leaving grassroots ventures at a disadvantage. Social enterprises and frugal innovations, which may not fit conventional startup models, struggle to secure recognition and support under existing policies. This highlights the need for more inclusive policy frameworks that account for the unique characteristics of grassroots entrepreneurship.

6.5 Human Capital and Skill Gaps

Grassroots entrepreneurs often lack formal training in business management, financial planning, and marketing. While they may possess strong technical or contextual knowledge, their ability to scale ventures is limited by skill gaps. Incubation centres attempt to address this through mentorship and training programs, but the demand far exceeds the available capacity.

Additionally, incubation staff themselves may lack experience in working with grassroots innovators. Programs designed for urban startups may not adequately address the needs of rural entrepreneurs, leading to mismatches in support. Building human capital at both the entrepreneur and incubator levels is essential for effective grassroots incubation.

6.6 Sustainability and Long-Term Support

Another challenge is ensuring the sustainability of incubation support. Many incubation programs are project-based, dependent on short-term funding cycles. Once the funding ends, grassroots entrepreneurs may lose access to critical resources. Long-term sustainability requires continuous support, stable funding models, and integration of incubation centers into broader development frameworks.

Grassroots entrepreneurs also face sustainability challenges in their ventures. Frugal innovations often rely on local materials and informal supply chains, which may not withstand market fluctuations. Without long-term incubation support, these ventures risk collapsing under external pressures.

7. POLICY AND INSTITUTIONAL SUPPORT

The growth of grassroots entrepreneurship in India is not solely dependent on individual innovators or incubation centres. It is deeply influenced by the broader policy environment and institutional support mechanisms that create enabling conditions for entrepreneurial



activity. Over the past decade, India has introduced several landmark initiatives to strengthen its startup ecosystem, many of which directly or indirectly benefit grassroots entrepreneurs. However, the effectiveness of these policies depends on their implementation, inclusivity, and alignment with local needs.

7.1 National-Level Initiatives

The Startup India Initiative (2016) marked a turning point in India's entrepreneurial landscape. Designed to simplify regulatory processes, provide tax incentives, and facilitate funding, Startup India created a supportive environment for startups across sectors. While initially focused on urban technology ventures, the program has gradually expanded to include rural and social enterprises. The initiative's emphasis on incubation support has led to the establishment of numerous incubation centres in HEIs, thereby extending resources to grassroots innovators.

The Atal Innovation Mission (AIM), launched by NITI Aayog, has been instrumental in promoting innovation and entrepreneurship. AIM established Atal Incubation Centres (AICs) across the country, with a mandate to nurture startups in diverse sectors such as agritech, healthcare, education, and renewable energy. These centres provide structured mentorship, seed funding, and networking opportunities. Importantly, AIM emphasizes inclusivity, ensuring that rural and semi-urban entrepreneurs also benefit from incubation support. By aligning incubation efforts with national development priorities, AIM contributes directly to the vision of Viksit Bharat 2047.

The National Innovation and Startup Policy (NISP) introduced by the Ministry of Education further strengthens the role of HEIs in fostering entrepreneurship. NISP encourages universities and colleges to establish incubation centres, integrate entrepreneurship into curricula, and support student-led startups. This policy framework ensures that incubation is not confined to elite institutions but extends to state universities and colleges, thereby reaching grassroots innovators.

7.2 State-Level Policies

Several state governments have introduced their own startup policies to complement national initiatives. For example, Kerala's Startup Mission has established incubation centres across the state, focusing on sectors such as healthcare, education, and social innovation. Similarly, Telangana's T-Hub has emerged as a leading incubation ecosystem, supporting startups in technology and social entrepreneurship. These state-level initiatives often provide localized support tailored to regional needs, making them particularly relevant for grassroots entrepreneurs.

In states with strong agricultural economies, incubation centres have been established to support agritech start-ups. For instance, Madhya Pradesh's incubation programs focus on rural innovation in agriculture and handicrafts, while Gujarat's incubation initiatives



emphasize grassroots entrepreneurship in textiles and crafts. By aligning incubation support with local industries, state policies ensure that grassroots entrepreneurs receive context-specific assistance.

7.3 Public-Private Partnerships

Public-private partnerships (PPPs) play a crucial role in strengthening incubation ecosystems. Collaborations between government agencies, HEIs, and private corporations provide incubation centres with resources, expertise, and market access. For example, partnerships between HEIs and technology companies have facilitated the transfer of cutting-edge technologies to grassroots entrepreneurs. Similarly, collaborations with e-commerce platforms have enabled rural startups to access national and global markets.

PPP models also enhance funding opportunities for grassroots entrepreneurs. Corporate social responsibility (CSR) initiatives often support incubation programs focused on social innovation and rural development. By leveraging private sector resources, incubation centres can provide sustained support to grassroots ventures, ensuring their long-term viability.

7.4 Institutional Frameworks

HEIs play a central role in institutionalizing incubation support. Universities and colleges act as knowledge hubs, providing research expertise, technical facilities, and mentorship to grassroots entrepreneurs. Institutional frameworks such as entrepreneurship cells, innovation labs, and incubation centres create structured pathways for students and community members to engage in entrepreneurial activity.

For example, IIT Madras's incubation ecosystem has supported startups in sectors ranging from clean energy to healthcare, while state universities in Rajasthan and Bihar have established incubation centres focused on rural innovation. These institutional frameworks ensure that incubation support is embedded within academic ecosystems, fostering a culture of innovation and entrepreneurship.

7.5 Alignment with *Viksit Bharat 2047*

The vision of *Viksit Bharat 2047* emphasizes inclusive growth, innovation, and human capital development. Policy and institutional support for incubation centres directly contribute to this vision by:

- **Promoting inclusive entrepreneurship:** Ensuring that rural and marginalized communities benefit from incubation support.
- **Strengthening human capital:** Integrating entrepreneurship into education and skill development.



- **Driving innovation-led growth:** Supporting startups in sectors critical to national development, such as agriculture, healthcare, and renewable energy.
- **Fostering sustainability:** Encouraging frugal and socially impactful innovations that align with long-term development goals.

8. PROPOSED FRAMEWORK FOR STRENGTHENING INCUBATION CENTRES

To fully realize the potential of incubation centres as catalysts for grassroots entrepreneurship, a robust framework is required. This framework must address existing challenges, leverage emerging technologies, and align incubation strategies with the vision of Viksit Bharat 2047. The proposed model emphasizes inclusivity, sustainability, and innovation-driven growth.

8.1 AI-Enabled Incubation Platforms

Artificial Intelligence (AI) can revolutionize incubation support by providing personalized guidance to entrepreneurs. AI-driven platforms can analyze the needs of grassroots startups and recommend tailored mentorship, funding opportunities, and market strategies. For example:

- **Predictive Analytics:** AI can forecast market trends, helping entrepreneurs adapt their products to changing demands.
- **Personalized Mentorship:** Algorithms can match entrepreneurs with mentors based on sector, stage of development, and specific challenges.
- **Resource Optimization:** AI can identify gaps in infrastructure and suggest cost-effective solutions.

By integrating AI into incubation centres, grassroots entrepreneurs can access sophisticated tools that enhance decision-making and scalability.

8.2 Digital Platforms for Market Linkage

Market access remains a critical barrier for grassroots entrepreneurs. Digital platforms can bridge this gap by connecting rural startups to national and global markets. Incubation centres should establish partnerships with e-commerce platforms, enabling entrepreneurs to sell products directly to consumers. Key strategies include:

- **E-Commerce Integration:** Linking grassroots cooperatives to platforms like Amazon, Flipkart, and government-supported portals such as GeM (Government e-Marketplace).
- **Digital Marketing Training:** Providing entrepreneurs with skills to promote their products online.



- **Blockchain for Transparency:** Using blockchain technology to ensure fair pricing and traceability in supply chains.

These initiatives can significantly expand the reach of grassroots startups, ensuring their sustainability and growth.

8.3 Innovation-Driven Curriculum Design in HEIs

Higher Education Institutions must integrate entrepreneurship into their curricula to create a pipeline of future-ready innovators. Innovation-driven curriculum design involves:

- **Entrepreneurship Courses:** Mandatory courses on business planning, financial management, and social innovation.
- **Experiential Learning:** Students engaging directly with grassroots communities to co-create solutions.
- **Interdisciplinary Approach:** Combining engineering, social sciences, and management to foster holistic innovation.
- **Capstone Projects:** Encouraging students to develop startups addressing local challenges, supported by incubation centres.

By embedding entrepreneurship into education, HEIs can cultivate a culture of innovation that extends beyond urban centres.

8.4 Social Innovation Labs for Grassroots Problem-Solving

Social innovation labs within HEIs can serve as dedicated spaces for addressing grassroots challenges. These labs should focus on:

- **Community Engagement:** Collaborating with local communities to identify pressing issues.
- **Frugal Innovation:** Developing low-cost, sustainable solutions tailored to rural contexts.
- **Pilot Testing:** Implementing prototypes in real-world settings to assess feasibility.
- **Scaling Strategies:** Supporting successful innovations through incubation and commercialization.

Social innovation labs ensure that incubation centres remain grounded in local realities, fostering inclusive development.

8.5 Sustainable Funding Models

Financial sustainability is crucial for incubation centres. The proposed framework includes diverse funding strategies:



- **Government Grants:** Continued support through national and state-level initiatives.
- **CSR Contributions:** Leveraging corporate social responsibility funds to support incubation programs focused on social innovation.
- **Impact Investment:** Attracting investors interested in ventures that generate both financial returns and social impact.
- **Revenue Models:** Incubation centres charging nominal fees for services such as training, mentorship, and market linkage.

By diversifying funding sources, incubation centres can ensure long-term sustainability and continuous support for grassroots entrepreneurs.

8.6 Roadmap for Scaling Incubation Centres Nationwide

To align incubation efforts with *Viksit Bharat 2047*, a strategic roadmap is required:

1. **Expansion of HEI-Based Incubators:** Establish incubation centers in all universities and colleges, ensuring regional coverage.
2. **Integration with Government Schemes:** Align incubation support with initiatives such as Startup India, AIM, and NISP.
3. **Capacity Building:** Train incubation staff to work effectively with grassroots entrepreneurs.
4. **Monitoring and Evaluation:** Implement systems to measure the impact of incubation centres on start-up sustainability and community development.
5. **Global Collaboration:** Partner with international incubators to exchange best practices and provide global exposure to grassroots startups.

This roadmap ensures that incubation centres are not isolated initiatives but integral components of India's development strategy.

8.7 Alignment with Viksit Bharat 2047

The proposed framework directly contributes to the vision of Viksit Bharat 2047 by:

- **Promoting Inclusive Growth:** Ensuring that rural and marginalized communities benefit from incubation support.
- **Strengthening Human Capital:** Integrating entrepreneurship into education and skill development.
- **Driving Innovation-Led Development:** Supporting startups in sectors critical to national progress.
- **Fostering Sustainability:** Encouraging frugal and socially impactful innovations.



By implementing this framework, India can harness grassroots entrepreneurship as a catalyst for inclusive and sustainable development.

9. CONCLUSION

India's aspiration of *Viksit Bharat 2047* represents a bold vision of becoming a developed nation by the centenary of independence. Achieving this goal requires not only economic growth but also inclusive development, innovation-driven progress, and the empowerment of communities across the country. Grassroots entrepreneurship, nurtured through incubation centres, emerges as a powerful instrument to realize this vision.

Throughout this paper, we have examined the transformative role of incubation centres in fostering grassroots entrepreneurship. Case studies in agritech, women-led cooperatives, and rural healthcare demonstrate how incubation centres provide critical support—mentorship, infrastructure, funding, and market linkages—that enable local innovators to scale their solutions. These ventures not only generate employment but also address pressing social challenges, thereby contributing to inclusive growth.

However, the analysis also revealed significant barriers. Limited awareness, infrastructural deficits, market access challenges, policy implementation gaps, and skill shortages hinder the full potential of grassroots entrepreneurship. Without targeted interventions, incubation centres risk remaining urban-centric, leaving rural innovators underserved. Addressing these challenges requires a comprehensive framework that integrates AI-enabled platforms, digital market linkages, innovation-driven curricula, social innovation labs, and sustainable funding models.

The proposed framework aligns incubation strategies with the vision of *Viksit Bharat 2047*, ensuring that grassroots entrepreneurship becomes a cornerstone of national development. By leveraging technology, education, and policy support, incubation centres can evolve into engines of inclusive innovation, empowering marginalized communities and fostering balanced regional growth.

10. CALL TO ACTION

To translate this vision into reality, coordinated efforts are required from policymakers, educators, and entrepreneurs:

- **Policymakers:** Must design inclusive policies that recognize the unique characteristics of grassroots entrepreneurship. Simplifying regulatory processes, expanding funding schemes to social enterprises, and ensuring equitable distribution of incubation resources across regions are critical steps. Policies should also emphasize long-term sustainability, integrating incubation centers into broader development frameworks.



- **Educators and HEIs:** Should embed entrepreneurship into curricula, fostering a culture of innovation among students. HEIs must establish incubation centers that actively engage with local communities, creating pipelines of socially conscious entrepreneurs. By integrating experiential learning and interdisciplinary approaches, educators can ensure that future innovators are equipped to address grassroots challenges.
- **Entrepreneurs and Innovators:** Grassroots entrepreneurs must actively seek incubation support, leveraging available resources to scale their ventures. Urban entrepreneurs, too, can collaborate with rural innovators, creating hybrid models that combine frugal innovation with advanced technology. Such collaborations can amplify impact and ensure that innovation benefits all sections of society.

11. FUTURE SCOPE

There is significant scope to further strengthen the role of incubation centres in promoting grassroots entrepreneurship in India. Future efforts can focus on expanding incubation support to rural and remote regions, where awareness and accessibility remain limited despite initiatives like Atal Incubation Centres. There is also a need to evaluate the long-term impact of key government programs such as Startup India and Atal Innovation Mission on employment generation, sustainability, and inclusive growth. Additionally, integrating advanced technologies like Artificial Intelligence, IoT, and digital platforms into incubation ecosystems can enhance the scalability and efficiency of grassroots innovations. Strengthening the role of Higher Education Institutions, including Indian Institutes of Technology and Indian Institutes of Management, can further support innovation through research, mentorship, and industry collaboration. Moreover, future research should emphasize sector-specific incubation models in agriculture, healthcare, and renewable energy, while also ensuring greater inclusivity by supporting women entrepreneurs and marginalized communities, thereby contributing to the vision of *Viksit Bharat 2047*.

12. FINAL REFLECTION

Incubation centres, when strategically strengthened, have the potential to transform grassroots entrepreneurship into a driving force for India's development. By empowering local innovators, fostering inclusive growth, and aligning with national priorities, incubation centres can accelerate India's journey toward *Viksit Bharat 2047*. The vision of a developed India is not merely about economic metrics; it is about creating a nation where innovation thrives at every level, from metropolitan hubs to rural villages. Grassroots entrepreneurship, nurtured through incubation, ensures that this vision is both inclusive and sustainable.

REFERENCES



1. Khandelwal, N., Agarwal, R., & Bhatia, A. (2025). Role of Atal incubation centres in promoting entrepreneurship and innovation ecosystem. *International Journal of Environmental Sciences*, 11(9s), 785–809. <https://doi.org/10.64252/xar6n922>
2. Surana, K., Singh, A., & Sagar, A. D. (2020). Strengthening science, technology, and innovation-based incubators to help achieve sustainable development goals: Lessons from India. *arXiv Preprint*. <https://arxiv.org/abs/2005.13138>
3. Bhatia-Kalluri, A. (2021). E-commerce for rural micro-entrepreneurs: Mapping restrictions, ecologies of use and trends for development. *arXiv Preprint*. <https://arxiv.org/abs/2108.09759>
4. NITI Aayog. (2023). *Atal Innovation Mission: Overview and initiatives for promoting innovation and entrepreneurship in India*. Government of India.
5. Atal Innovation Mission. (2022). *Atal Incubation Centres: Building India's startup ecosystem*. Government of India.
6. Startup India. (2023). *Startup India action plan: Catalysing innovation and entrepreneurship in India*. Government of India.
7. Ministry of Education. (2020). *National Innovation and Startup Policy for Students and Faculty (NISF)*. Government of India.
8. Audretsch, D. B., & Belitski, M. (2017). Entrepreneurial ecosystems in cities: Establishing the framework conditions. *Journal of Technology Transfer*, 42(5), 1030–1051.
9. Phan, P. H., Siegel, D. S., & Wright, M. (2005). Science parks and incubators: Observations, synthesis and future research. *Journal of Business Venturing*, 20(2), 165–182.
10. Mian, S. A., Lamine, W., & Fayolle, A. (2016). Technology business incubation: An overview of the state of knowledge. *Technovation*, 50–51, 1–12.
11. Audretsch, D. B., & Belitski, M. (2017). Entrepreneurial ecosystems in cities: Establishing the framework conditions. *Journal of Technology Transfer*, 42(5), 1030–1051.
12. Bruneel, J., Ratinho, T., Clarysse, B., & Groen, A. (2012). The evolution of business incubators: Comparing demand and supply of business incubation services. *Technovation*, 32(2), 110–121.
13. Etzkowitz, H. (2008). *The triple helix: University–industry–government innovation in action*. Routledge.
14. Leitão, J., Pereira, D., & Gonçalves, Â. (2022). Business incubators, accelerators, and performance of technology-based ventures: A systematic literature review. *Journal of Open Innovation: Technology, Market, and Complexity*, 8(1), 46.
15. Mian, S. A., Lamine, W., & Fayolle, A. (2016). Technology business incubation: An overview of the state of knowledge. *Technovation*, 50–51, 1–12.
16. Phan, P. H., Siegel, D. S., & Wright, M. (2005). Science parks and incubators: Observations, synthesis, and future research. *Journal of Business Venturing*, 20(2), 165–182.
17. Scillitoe, J. L., & Chakrabarti, A. K. (2010). The role of incubator interactions in assisting new ventures. *Technovation*, 30(3), 155–167.
18. Ministry of Education. (2020). *National Innovation and Startup Policy for students and faculty in higher education institutions*. Government of India.
19. NITI Aayog. (2023). *Atal Innovation Mission: Promoting innovation and entrepreneurship ecosystem in India*. Government of India.



20. Startup India. (2023). *Startup India action plan*. Government of India.
21. OECD. (2010). *Business incubation and innovation: Entrepreneurship policy frameworks*. OECD Publishing.
22. World Bank. (2017). *Technology business incubation for entrepreneurship development: Lessons from global practices*. World Bank Group.
23. Yusuf, S. (2008). Intermediating knowledge exchange between universities and businesses. *Research Policy*, 37(8), 1167–1174.
24. Stam, E. (2015). Entrepreneurial ecosystems and regional policy: A sympathetic critique. *European Planning Studies*, 23(9), 1759–1769.
25. Isenberg, D. J. (2010). The big idea: How to start an entrepreneurial revolution. *Harvard Business Review*, 88(6), 40–50.